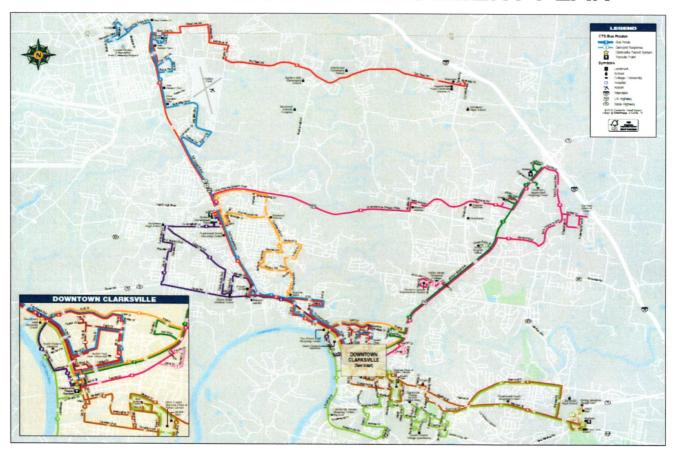
CLARKSVILLE TRANSIT SYSTEM

TRANSIT ASSET MANAGEMENT PLAN



The Clarksville Transit System is the sole provider of public transportation for the Clarksville urbanized area which includes the city of Clarksville, TN, the city of Oak Grove, KY, and the Ft Campbell military instillation. CTS's service area is approximately 109 square miles with a population of more 140,000 people. Our service area is comprised of three major business districts and trip generators. Downtown Clarksville is home to many human service organizations and almost all government buildings and services. Approximately seven miles to the north is the Ft Campbell military instillation and the north Clarksville business district. Between six and eight miles to the east is the Saint Bethlehem business district. St. B, as it is known locally, is home Clarksville's only mall and the majority of retail and dining establishments.

The mission of the Clarksville Transit System is to plan, implement, maintain and manage a public transportation system that allows for maximum mobility for the community with emphasis on safety, quality and efficiency.

This Transit Asset Management Plan reflects a staff wide approach to bring together all processes influencing prioritization of available funding to maintain our transit assets in a state of good repair and expand service in support of the Department of Transportation's national goals. This plan considers existing assets, their evaluated condition throughout service life, asset lifecycle investments, and eventual replacements. Additionally, this plan considers addition of assets to enhance transit system productivity, improved environmental responsibility, improved passenger experience, and expanded ridership in support of the national goals.

Asset Class LD	Buckey	ng Stock		Asset Category:							
Bulbus	Mod		Manufacturer / Meko		I.D. (Veh		Asset Class				
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U Bus 714 30 ft Diesel Bus Gillip Phantom 15GCA207/1110569 U Bus 715 30 ft Diesel Bus Gillip Phantom 15GCA201/3111702 U Bus 709 30 ft Diesel Bus Gillip Phantom 15GCA201/3117102 U Bus 711 30 ft Diesel Bus Gillip Phantom 15GCA201/3117102 U Bus 716 30 ft Diesel Bus Gillip Phantom 15GCA201/3117109 U Bus 719 30 ft Diesel Bus Gillip Phantom 15GCA201/3111796 U Bus 719 30 ft Diesel Bus Gillip Phantom 15GCA201/3111796 U Bus 719 30 ft Diesel Bus Gillip Phantom 15GCA201/251119196 U Bus 720 30 ft Diesel Bus Gillip Phantom 15GCA201/251119196 U Bus 722 30 ft Diesel Bus Gillip Phantom 15GCA201/25111916 U Bus 722 30 ft Diesel Bus Gillip Phantom 15GCA201/25111916 U Bus 722 30 ft Diesel Bus Gillip Phantom 15GCA201/25111916 U Bus 723 30 ft Diesel B	200		+		713						
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ASSET INVENTORY

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Asset Class	I.D.	Tag I.D.	Description	Manufacturer	Serial or VIN#	Year
AO Automobile	TRTA0001	109	Jeep Cherokee	Chrysler	1J4FF28S7YL250754	2000
AO Automobile	TRTA0006	103	Dodge Pickup	Dodge	3D7KS28C95G806425	2005
AO Automobile	TRTA0007	101	Explorer	Ford	1FMEU73E37UA47502	2007
AO Automobile	TRTA0009	100	F150 4x4	Ford	1FTRW14W58FB74505	2008
AO Automobile	TATA0001	105	E350 Wagon	Ford	1FBNE31L29DA87850	2009
AO Automobile	TATA0002	112	Dakota 4x4 pickup	Dodge	1D7CW2BK7AS146087	2010
AO Automobile	TRTA0010	113	Grand Caravan	Dodge	2C4RDGBG1CR408080	2012
AO Automobile	TRTA0012	114	Tahoe	Chevrolet	1GNSK2E04DR178283	2013
AO Automobile	TRTA0015	116	Silverado 3500HD	Chevrolet	1GB4KYC89FF114195	2015
AO Automobile	TRTA0016	117	Grand Caravan	Dodge	2C4RDGBGXFR731760	2015
AO Automobile	TRTA0017	118	Escape	Ford	1FMCU9GD6HUB45817	2017
AO Automobile	TRTA0018	119	Escape	Ford	1FMCU9GD6HUB45816	2017
AO Automobile	TRTA0019	120	T350 Van	Ford	1FBZX2YM3HKA06014	2017
AO Automobile	TRTA0020	121	Grand Caravan	Dodge	2C4RDGBG6HR632985	2017
AO Automobile	TRTA0021	122	Explorer	Ford	1FM5K8D80GHE01142	2017
AO Automobile	TRTA0022	123	F150 4x4	Ford	1FTEW1E5XJFA65077	2018
AO Automobile	TRTA0023	124	Transit Connect	Ford	NM0GE9E79J1363237	2018
AO Automobile		125	F150 4x4	Ford	1FTMF1E54JKF30228	2018
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Shop Equipment	SEVM0059	1	Forklift P5000	Caterpillar	ATL8000118	
Bus equipment	OPBU0004	†	Odyssey Fareboxes (18)	Genfare	N/A	
Operations equipment	BDBW0002		Gantry Bus Wash	Westmatic	N/A	
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AO Automobile	TRTA0001	109	Jeep Cherokee	Chrysler	1J4FF28S7YL250754	2000
AO Automobile	TRTA0006	103	Dodge Pickup	Dodge	3D7KS28C95G806425	2005
AO Automobile	TRTA0007	101	Explorer	Ford	1FMEU73E37UA47502	2007
AO Automobile	TRTA0009	100	F150 4x4	Ford	1FTRW14W58FB74505	2008
AO Automobile	TATA0001	105	E350 Wagon	Ford	1FBNE31L29DA87850	2009
AO Automobile	TATA0002	112	Dakota 4x4 pickup	Dodge	1D7CW2BK7AS146087	2010
AO Automobile	TRTA0010	113	Grand Caravan		4	
		113	.	Dodge	2C4RDGBG1CR408080	2012
AO Automobile	TRTA0012	114	Tahoe	Chevrolet	1GNSK2E04DR178283	2013
AO Automobile	TRTA0015	116	Silverado 3500HD	Chevrolet	1GB4KYC89FF114195	2015
AO Automobile	TRTA0016	117	Grand Caravan	Dodge	2C4RDGBGXFR731760	
						2015
AO Automobile	TRTA0017	118	Escape	Ford	1FMCU9GD6HUB45817	2017
AO Automobile	TRTA0018	119	Escape	Ford	1FMCU9GD6HUB45816	2017
AO Automobile	TRTA0019	120	T350 Van	Ford	1FBZX2YM3HKA06014	2017
AO Automobile	TRTA0020	121	Grand Caravan		4	
				Dodge	2C4RDGBG6HR632985	2017
AO Automobile	TRTA0021	122	Explorer	Ford	1FM5K8D80GHE01142	2017
AO Automobile	TRTA0022	123	F150 4x4	Ford	1FTEW1E5XJFA65077	2018
AO Automobile	TRTA0023	124	Transit Connect	Ford	NM0GE9E79J1363237	2018
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AO Automobile		125	F150 4x4	Ford	1FTMF1E54JKF30228	2018
Shop Equipment	SEVM0059	I	Forklift P5000	Caterpillar	ATL8000118	
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Bus equipment	OPBU0004		Odyssey Fareboxes (18)	Genfare	N/A	
Operations equipment	BDBW0002		Gantry Bus Wash	Westmatic	N/A	
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ASSET INVENTORY

Asset Class	Asset I.D.	Agency Tag I.D.	Asset Description	Manufacturer	Manuf. I.D. Serial or VIN#	Model Year
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Asset Category: Facilities

Section I - Property Record

ASSET ID:	Description / Address	Date of Last Condition Inspection:	Deed Holder
BDBL0042	Bus Wash/Fueling Facility Boillin Lane Building B 430 Boillin Lane, Clarksville, TN 37040	June-18	City of Clarksville
BDBL0006	Building A & Land Boillin Lane 430 Boillin Lane, Clarksville, TN 37040	June-18	City of Clarksville
BDP10001, LDP10001	Building C & Land Paradise Hill Rd 1251 Paradise Hill Rd, Clarksville, TN 37040	June-18	City of Clarksville
BDTC0008	Transit Center 200 Legion St, Clarksville, TN 37040	June-18	City of Clarksville
BDBL0045	Vehicle Storage Sheds 430 Boillín Lane, Clarksville, TN 37040	June-18	City of Clarksville

Date of Last Day in	n NTD Reporting Year	(MM/DD/YYYY):			6/30	2018	
	Roll	ing Stock Stat	te of Good Re	pair			
	NTD REPOI	RTING YEAR F	Y- 2018	PERFORMANO	CE TARGET YEAR FY- 20		
Asset Class	Number of Assets in State of Good Repair (Current Year)	Number of Assets in SOG Backlog	Percent of Assets in State of Good Repair Backlog	Number of Assets in State of Good Repair (Target Year)	Number of Assets in SOG Backlog (Target Year)	Performance Targe (% in Backlog)	
BU Bus	12	0	0.00%	12	0	0.00%	
CU Cutaway	4	0	0.00%	7	0	0.00%	
MV Minivan	2	0	0.00%	2	0	0.00%	
RT Rubber-tired vintage trolley	0	0	0.00%	0	0	0.00%	
VN Van	7	0	0.00%	7	0	0.00%	
	Equipment Sta	te of Good Re	pair (Support	Vehicles Only			
		RTING YEAR F		PERFORMANO	A STATE OF THE PARTY OF THE PAR	EAR FY- 2019	
Asset Class	Number of Assets in State of Good Repair	Number of Assets in State of Good Repair Backlog	Number of Assets in State of Good Repair Backlog	Number of Assets in State of Good Repair (Target Year)	Number of Assets in SOG Backlog (Target Year)	Performance Targe (% in Backlog)	
AO Automobile	11	6	35.29%	13	4	23.53%	
	F	acilities State	of Good Repa	ir	and the second		
Facility Type	Asset Descr	ription	the state of the same of the s	ent FY (TERM Rating)	THE RESERVE OF THE PARTY OF THE	xt FY rget (TERM Rating)	
Administrative Facility	Building A and all surr	ounding property		3		4	
Maintenance Facility	Building			4		4	
Administrative Facility	Building			4	1.00	3	
Administrative Facility	Transit Ce			3		4	
Maintenance Facility	Vehicle Stroage S	Sheds E & F		4		4	

DECISION SUPPORT TOOLS

MANAGEMENT APPROACH

Management's approach to transit asset management and investment prioritization is characterized by mitigating safety risks, ensuring accessibility, providing a pleasant/productive work environment, and increasing ridership through improvements in riders' experience and providing a reliable/timely service. This approach drives investment decisions through the entire lifecycle of assets - from identification of need, procurement, maintaining assets, to eventual disposal/disposition. Safety strategies focus on reducing risk for both passengers and transit system employees. Accessibility considerations occur in all asset procurement and maintenance decisions. Taking care of our employees, our greatest asset, consistently influences procurement decisions. Finally, improving and enhancing passengers' experience remains at the forefront of investment decisions as our passengers are exposed to every aspect of the transit system's assets during their journey - from bus stop to rolling stock to transit center condition and available amenities.

DECISION SUPPORT TOOLS

The table below describes analytical processes and tools used to support investment decision-making. These processes and tools are composed of written procedures, plans, reports, best practices, spreadsheets and software programs that enable management to apply data analysis to asset lifecycle decision making.

Processes and Tools	Description
Fleet Maintenance Plan	The Fleet Maintenance Plan establishes the maintenance department's guidelines, goals and objectives in maintaining rolling stock throughout the lifecycle process. It establishes preventative maintenance standards, warranty management requirements, mid-life overhaul practices, maintenance campaigns, predictive maintenance guidelines, maintenance standards for accessibility components, parts inventory controls, and quality assurance.
Facility and Equipment Maintrenance Plan	The Facilities and Equipment Maintenance Plan establishes the maintenance department's guidelines, goals and objectives in maintaining facilities, shop equipment, and amenities.
Fleet PM Inspection Report	A monthly report detailing compliance with rolling stock preventative maintenance requirements
Amenities Quality Assurance Inspections	The Quality Assurance Program establishes condition standards, inspection procedures and condition reporting of fixed route passenger amenities. This report drives maintenance employee work tasks and purchasing requirements needed to maintain fixed route passenger amenities to published standards.
Monthly Facility Inspection Checklist	A checklist used by the Facilities Staff to identify facility condition deficiencies. This checklist is used to identify areas of need.
Shop Equipment Inspection Tags	Visible indication that equipment has been inspected and is in proper working order.
Shop OSHA Compliance Inspections	Periodic, consultant or City Risk Management staff performed inspections resulting in a report identifying required corrective actions and needed investments for OSHA safety program compliance.
5-Year Transit System Strategic Plan	A five-year transit system plan. This plan focuses on the full-spectrum of investment needs to effectively support improved and/or expanded transit service to achieve increased ridership.
Clarksville Transit System Procurement Policies and Procedures	This document provides policies and procedures for all aspects of procurements and how to keep them compliant with federal requirements, state law, and local procurement code.
RTA Maintenance Software	RTA is the Maintenance Department's maintenance management software. This system enables the maintenance department to track, schedule, and record all vehicle and equipment maintenance activities throughout each asset's life cycle. The system also contains a robust parts inventory module that assists in maintaining accountability of each line item, determine reordering requirements, and provide detailed parts usage and ordering histories.
MUNIS ERP Software	MUNIS is CTS' accounting, payroll, and asset management software system. Some details of an asset's procurement, life, and disposition are contained here.

DECISION SUPPORT TOOLS

Leadership Meetings	Periodic meetings held by executive level staff from which recommendations to the CE funding allocations for major projects and other projects requiring leadership team involved.	EO are made for o	decisions on
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Funding Requirements Rolling Stock Assets Eligible for Replacement								
FUNDING CODE	Tag / Asset Identifier	Asset Category	Priority	Asset / Investment Description	Anticipated Project Year	Total Estimated Cost	Remarks	
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UNDING CODE	Tag / Asset Identifier	Asset Category	Priority	Asset / Investment Description	Anticipated Project Year	Total Estimated Cost	Remarks
BUEX1	New Rolling Stock	Rolling Stock	MEDIUM	30' Transit Bus	FY-2021	\$500,000.00	7
BUEX2	New Rolling Stock	Rolling Stock	MEDIUM	30' Transit Bus	FY-2021	\$500,000.00	
BUEX3	New Rolling Stock	Rolling Stock	MEDIUM	30' Transit Bus	FY-2021	\$500,000.00	
VNEX1	New Rolling Stock	Rolling Stock	MEDIUM	12-16 Passenger Van	FY-2020	\$80,000.00	Downtown Circulator
VNEX2	New Rolling Stock	Rolling Stock	MEDIUM	12-16 Passenger Van	FY-2020	\$80,000.00	Downtown Circulator
VNEX3	New Rolling Stock	Rolling Stock	MEDIUM	12-16 Passenger Van	FY-2020	\$80,000.00	Downtown Circulator
ADSERV1	New Rolling Stock	Rolling Stock	HIGH	12 Passenger Van	FY-2019	\$55,000,00	Ad Service Vans
ADSERV2	New Rolling Stock	Rolling Stock	HIGH	12 Passenger Van	FY-2019	\$55,000.00	Ad Service Vans
ADSERV3	New Rolling Stock	Rolling Stock	HIGH	12 Passenger Van	FY-2019	\$55,000.00	Ad Service Vans
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UNDING CODE	Tag / Asset Identifier	Asset Category	Priority	Asset / Investment Description	Anticipated Project Year	Total Estimated Cost	Remarks
TRTA0001	109	Equipment	HIGH	Jeep Cherokee	FY-2019	\$32,000.00	
TRTA0006	103	Equipment	LOW	Dodge Pickup		\$32,000.00	
TRTA0007	101	Equipment	MEDIUM	Explorer		\$32,000.00	
TRTA0009	100	Equipment	LOW	F150 4x4			
TATA0001	105	Equipment	MEDIUM	E350 Wagon		\$32,000.00	
TATA0002	112	Equipment	FUNDED	Dakota 4x4 pickup	FY-2019	\$35,000.00	
TRTA0010	113	Equipment	PARTIALLY FUNDED	Grand Caravan	FY-2019	\$32,000.00	
TRTA0012	114	Equipment	LOW	Tahoe	F1-2019	\$29,000.00	
SEVM0059	0	Equipment	LOW	Forklift P5000		\$35,000.00	
OPBU0004	0	Equipment	LOW	Odyssey Fareboxes (18)		\$40,000.00	
				- Cdyssey I aleboxes [16]		\$297,000.00	
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Funding Requirements Rolling Stock Assets Eligible for Replacement									
UNDING CODE	Tag / Asset Identifier	Asset Category	Priority	Asset / Investment Description	Anticipated Project Year	Total Estimated Cost	Remarks		
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FUNDING CODE	Tag / Asset Identifier	Asset Category	Priority	ments for Transit Systen Asset / Investment Description	Anticipated Project Year	Total Estimated Cost	Remarks
MAIN1	New Equipment	Equipment	FUNDED	Four Post Lift	FY-2019	\$60,000.00	
MAIN2	New Equipment	Equipment	PARTIALLY FUNDED	Lubricaton System	FY-2020	\$100,000.00	
MAIN3	New Equipment	Equipment	PARTIALLY FUNDED	Exhaust System	FY-2020	\$75,000.00	
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FUNDING CODE	Tag / Asset Identifier	Asset Category	Priority	Asset / Investment Description	Anticipated Project Year	Total Estimated Cost	Remarks
FP-A-28	Building A and all surrounding property	Facility	FUNDED	Wallpaper requires replacing, Walls need repainting, Some flooring needs replacing	FY-2019	\$50,000.00	Project Underway
FP-A-54	Building A and all surrounding property	Facility	FUNDED	Needs Repaving	FY-2019	\$35,000.00	Project Underway
FP-A-55	Building A and all surrounding property	Facility	FUNDED	Needs Repaving	FY-2019		Project Underway
FP-D-173	Transit Center	Facility	FUNDED	Needs Foundation Repair	FY-2019	\$125,000.00	Project Underway
FP-D-174	Transit Center	Facility	FUNDED	Needs Foundation Repair	FY-2019	\$125,000.00	Project Underway
FP-D-178	Transit Center	Facility	FUNDED	Replace	FY-2019	\$3,500.00	Project Underway
FP-D-181	Transit Center	Facility	FUNDED	Repair and Replace TC Finishes	FY-2019	\$25,000.00	Project Underway
FP-D-207	Transit Center	Facility	FUNDED	Mill and Resurface TC Bus Deck	FY-2019	\$95,500.00	Project Underway
FP-D-213	Transit Center	Facility	FUNDED	Replace TC Landscaping	FY-2019	\$30,520.00	Project Underway
FP-D-214	Transit Center	Facility	FUNDED	Repair and Replace TC Sidewalks PRN	FY-2019	\$52,000.00	Project Underway
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Funding Requirements Rolling Stock Assets Eligible for Replacement									
FUNDING CODE	Tag / Asset Identifier	Asset Category	Priority	Asset / Investment Description	Anticipated Project Year	Total Estimated Cost	Remarks		
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UNDING CODE	Tag / Asset Identifier	Asset Category	Priority	Asset / Investment Description	Anticipated Project Year	Total Estimated Cost	Remarks
TC	Passenger Facility	Facility	LOW	New Transit Center	FY-2025	\$12,000,000.00	Not Funded, Little prelim work completed
HUBN	Passenger Facility	Facility	MEDIUM	Northside Transit Hub	FY-2021	\$75,000.00	
HUBSB	Passenger Facility	Facility	LOW	Saint B Transit Hub	FY-2025	\$150,000.00	

		Life Cycli	e ilivestille	ent Requirements (Midlife Asset / Investment Description	Anticipated Project		
FUNDING CODE	Tag / Asset Identifier	Asset Category	Priority	Asset / Investment Description	Year	Total Estimated Cost	Remarks
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		Other In	vestment Poquiromente			
Tag / Asset Identifier	Asset Category	Priority		Anticipated Project	Total Fetimated Cost	Remarks
	Tag / Asset Identifier		T (A	Tog / Accet Identifies	Other Investment Requirements Tag / Asset Identifier Asset Category Priority Asset / Investment Description Anticipated Project Year	Tag / Asset Identifier Asset Category Priority Asset / Investment Description Anticipated Project Total Estimated Cont.

Funding Requirements Rolling Stock Assets Eligible for Replacement									
FUNDING CODE	Tag / Asset Identifier	Asset Category	Priority	Asset / Investment Description	Anticipated Project Year	Total Estimated Cost	Remarks		
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